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OLD DOMINON UNIVERSITY
BOARD OF VISITORS
Administration and Finance Committee
Thursday, June 12, 2026

<u>MINUTES</u>

The Administration and Finance Committee of the Board of Visitors of Old Dominion University was held on Thursday, June 11, 2026, from 12:00 p.m. to 1:30 p.m. in the Board Room of the Kate and John Broderick Dining Commons on the main campus of Old Dominion University.

Present from the Committee were:

E.G. (Rudy) Middleton, III, Chair
Bruce L. Thompson, Vice Chair
Robert S. Corn
Mark T. Fleming, MD
Elza H. Mitchum
Keith H. Newby, Sr.
The Honorable Kenneth R. Plum
P. Murry Pitts (*ex officio*)
D.R. (Rick) Wyatt
Cade Franklin (*Student Representative*)

Absent from the Committee: Andrew Hodge (*ex officio*)

Also present from the Board: Charlene Mooring, Esq.

Also present were:

Brian O. Hemphill, Ph.D., President	Mary Jo Karlis
Alfred Abuhamad, MD	Amber Kennedy
John Adams	Susan Kenter
Austin Agho, Ph.D.	Neal Kessler
Joe Atkins	Mike LaRock
Ashleigh Boothe	Holly Lucas
Alonzo Brandon	Ashley Miller
Ebony Drayton	Tom Odom
Randall Ellis	Kimberly Osborne

Annie Gibson
Annmarie Ginder, Esq.
Nina Rodriguez Gonser
Brandi Hephner LaBanc, Ed.D.
Adam Henken
Etta Henry
Helen Heselius
Aaron Hodnett
Stephanie Jennelle
Michael Johnson
LaToya Jordan
Brian Payne, Ph.D.
Stacy Purcell, Esq.
Chad Reed
September Sanderlin
Ashley Schumaker
Wood Selig, Ed.D.
Fred Tugas
JaRenae Whitehead Cooper
Allen Wilson, Esq.
Dan Zimmerman

I. **Call to Order:** Chair Rudy Middleton called the meeting to order at 12:00 p.m.

II. **Approval of Minutes** – Upon a motion made by Chair Middleton and seconded by Mr. Pitts the minutes of the Administration & Finance Committee held on April 23, 2026, as presented were approved by all members present and voting.

III. **Report from Division of Administration and Executive Vice President for Administration and Chief Operating Officer Ashley Schumaker**

A. Executive Vice President Ashley Schumaker introduced Joe Atkins from VMDO Architects to present the University's Engineering and Arts Building new construction project. VMDO's presentation included design updates on immediate site context, floor plans, and prominent interior and exterior view images. Details included the building's three-story design featuring an 800-seat convening hall, high-bay research labs, and fabrication spaces, with materials and layout intended to create a visibly attractive campus landmark.

B. Executive Vice President Schumaker then introduced Neal Kessler, Director of Campus Planning, for a progress update on the 2025-2035 Master Plan. Mr. Kessler shared an overview of the Master Plan process, highlights of future components of the forward-focused plan, and updates on prioritized projects identified in the summer of 2025 shortly after the initial Master Plan approval. These project updates included the Biological Sciences Building, Barry Art Museum expansion, Public Safety Building renovation, Engineering and Arts Building, Monarch Walk, Hampton Boulevard Crossing, and Whitehurst Beach in addition to student housing needs and mixed-use space.

IV. **Report from Division of Finance and Vice President for Finance and Chief Financial Officer Chad Reed**

A. Vice President Chad Reed presented the University's Financial Performance Report as of April 30, 2026. The report provided detailed revenue and expense breakdowns for the general fund, tuition and fees, student financial assistance, sponsored programs, auxiliary services, and gifts and discretionary funds. As presented, 92.2% of total budgeted revenues have been recorded and 78.3% of budgeted expenses have been incurred. Educational and General (E&G) program revenues from tuition and fees and the general fund are tracking as expected, reflecting that tuition and fee revenue has been fully assessed for the fiscal year and general fund appropriations are recognized based on a monthly allocation schedule. Additional revenue recognized within sponsored programs reflects activity associated with the Sentara Affiliation Agreement, and further activity is anticipated within student financial assistance related to Pell Initiative funding.

B. Vice President Reed then presented the operating budget proposal for FY 2026–27, noting that it represents the first year the University's adopted budget has exceeded $1 billion. The operating revenue budget was outlined across major categories, with Educational and General (E&G) comprising 55% of the overall budget, followed by auxiliary enterprises at 19%. Sponsored programs, student financial assistance, and gifts and discretionary funds each represent 7% of the total budget. Vice President Reed reviewed key fiscal factors influencing budget development, including the economic outlook, legislative actions, enrollment assumptions, mandatory cost increases, and programmatic priorities. He also highlighted the continued uncertainty surrounding finalization of the Commonwealth's budget and the assumptions incorporated into the proposed operating budget. These assumptions include a projected statewide salary increase of 2% for E&G and 3% for auxiliaries, as well as additional general fund support, affordable access funding, and estimated changes to benefit rates. The budget proposal includes $15.3 million in general fund adjustments, $6.9 million in nongeneral fund changes, and $9.2 million in auxiliary nongeneral fund revenue adjustments, resulting in a total revenue budget of $1.085 billion and projected total expenses of $1.056 billion.

Chair Middleton moved to approve the recommended 2026 – 2027 Operating Budget. Mr. Pitts seconded the motion. The Committee members present voted unanimously in favor of recommending approval of the University's 2026-2027 Operating Budget.

V. <u>Investment Report</u>

A. Associate Vice President for University Advancement for Foundations Michael Rock reported strong performance in the University's endowment investments. The endowment's market value increased from $548.8 million in March 2025 to $614.7 million in March 2026, reflecting a $65.9 million gain. It was noted that this performance would have ranked second among Ivy League institutions if included. Overall, the University's endowment demonstrated strong results and exceeded its policy index.

VI. <u>Adjournment</u> – There being no further business, the meeting adjourned at 1:30 p.m.