Budget Summit



External Legislative Requests

- Six-Year Plan is the basis of legislative requests
- The Six-Year Plan is due to SCHEV in July of each year
 - The upcoming Six-Year Plan is due July 15, 2023
- This summer the President and other cabinet leaders will present the Six-Year Plan to the following stakeholders:

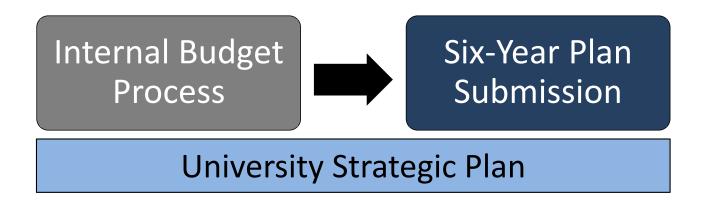
- 1. Secretary of Finance
- 2. Secretary of Education
- "Op-Six" Members

 3. Director of Department of Planning and Budget
 4. Executive Director of State Council of Higher Education for Virginia
 - 5. Staff Director of the House Committee Appropriations
 - 6. Staff Director of the Senate Committee on Finance
- In the fall, budget requests based on the Six-Year Plan are submitted for inclusion in the Governor's budget



Internal Budget Development Process

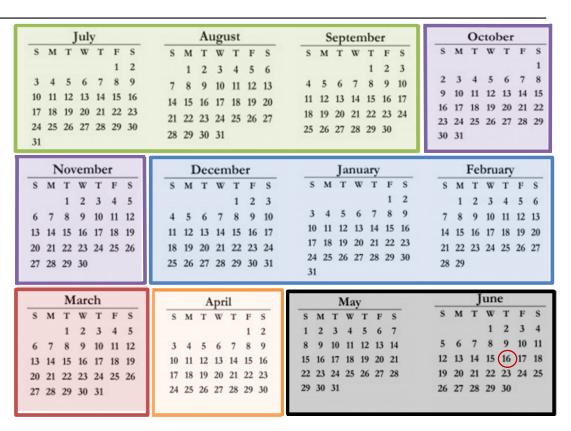
- Serves as the basis of the institutional Six-Year Plan submission
- Ensures all funding priorities for the ensuing fiscal year are identified
- Solicits guidance on future programmatic initiatives
 - Functions as a six-year strategic budget or outlook





Internal Budget Timeline

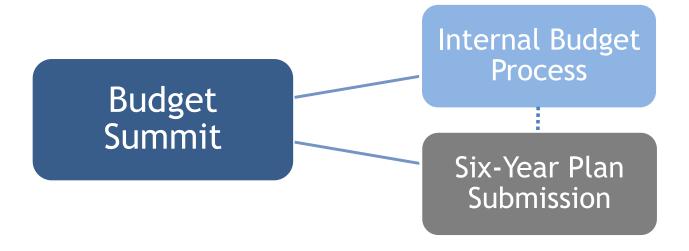
- 1. Environment Scan
- 2. Budget Call
- 3. Budget Review
- 4. Budget Hearing
- 5. Tuition & Fee Approval
- 6. Budget Finalization
- Board Approval (June)





Key Objectives

• The key objective is to leverage our **Budget Summit** to collaboratively inform the internal budget process and the institutional Six-Year Plan submission concurrently.





Objectives of the Budget Summit

Objectives:

- 1. Provide the campus community with a comprehensive view of the fiscal environment in which the university is currently operating
- 2. Illustrate the current efficiency level of the institution and solicit input for increasing efficiencies where applicable
- 3. Explore opportunities for innovation across the university
- 4. Identify potential opportunities for revenue expansion
- 5. Overall increase transparency in the institutional planning process

OLD DOMINION UNIVERSITY – Agency 221

Educational & General (E&G)

\$365.6M

101: Instruction*

102: Research*

103: Public Service*

104: Academic Support

105: Student Services

106: Institutional Support

107: Operations & Maint.

General Fund
Tuition & Fees
Indirect Costs
Sales & Services

Student Financial Assistance

\$105.3M

108: Scholarships Fellowship

General Fund Tuition & Fees Sponsored Programs

\$26.7M

110: Sponsored Programs

Federal Agencies State Agencies Localities Private Sector Non-Profits

Organizations

*The primary mission of Old Dominion University is <u>Instruction</u>, <u>Research</u>, & <u>Public Service</u> carried out in E&G while other programs are designed to support needs derived from E&G operations.

Auxiliary Enterprises

\$137.6M

998: Construction

Capital Outlay

(Non-Operating)

809: Food Service
Bookstore
Residential Services
Parking/Transport
Telecommunications
Student Union
Recreation Programs
Other Enterprise
Athletics

General Fund Nongeneral Fund Debt

Student Fees
Sales & Service

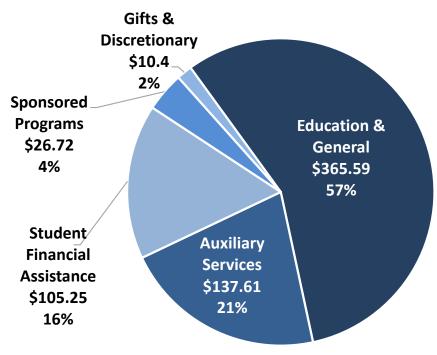
Program Structure – Core Functions

Subprogram Structure – Expenses

Fund Structure - Revenues

2022-23 Projected Total Operating Revenue

For the current fiscal year, Old Dominion University's total annual operating revenue budget is \$645.57 million.



(\$ in millions)

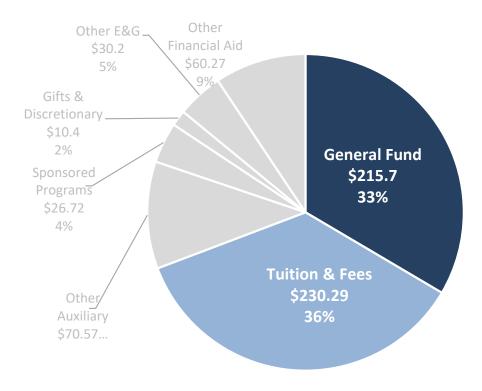


2022-23 Projected Operating Revenue

Approximately 69% of operating revenue is received from either student tuition and fees or state appropriation dollars.

Therefore, operating revenue is heavily reliant on the following:

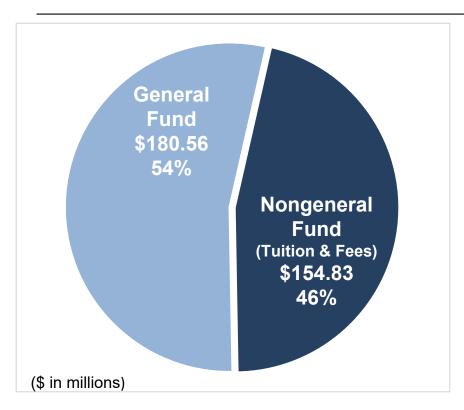
- 1. State Funding
- 2. Enrollment Projections
- 3. BOV Approved Tuition Rates



(\$ in millions)



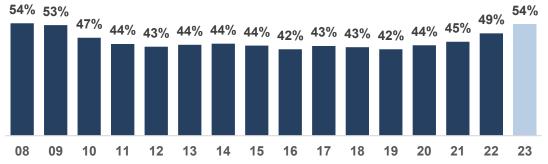
2022-23 Projected E&G Revenue by Fund Source



Public Higher Education utilizes a shared cost model where both the state and student contribute.

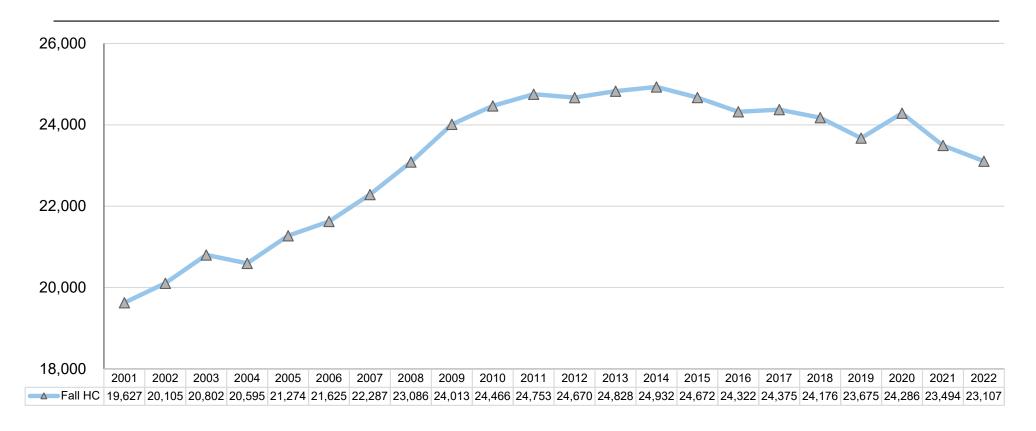
Higher Education is not a mandated state budget item, but state policy seeks to contribute 67% share of the cost of education.

General Fund Percent (%) of E&G Revenue





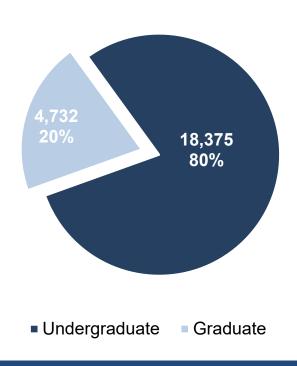
Fall Headcount Enrollment Trends: 2001 - Present



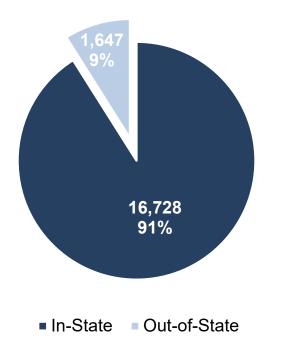


Fall 2022 Enrollment Composition

Headcount by Student Level



Undergraduate Headcount





2022-23 Undergraduate Tuition and E&G Fee Rates

William & Mary
University of Virginia
Virginia Commonwealth University
Virginia Tech
George Mason University
Virginia Military Institute
Christopher Newport University
University of Mary Washington
Longwood University
Radford University
James Madison University
Old Dominion University
Virginia State University
University of Virginia's College at Wise
Norfolk State University

In-State Undergraduate (30 Credit Hours)			
Enrollment	Tuition & E&G Fees Rank		
4,434	\$ 17,570	1	
11,655	\$ 15,339	2	
19,335	\$ 12,956	3	
20,727	\$ 12,289	4	
23,346	\$ 9,795	5	
964	\$ 9,782	6	
4,186	\$ 9,375	7	
3,122	\$ 8,998	8	
2,902	\$ 8,420	9	
5,488	\$ 8,252	10	
15,998	\$ 7,684	11	
16,728	\$ 7,257	12	
3,134	\$ 6,269	13	
1,545	\$ 6,224	14	
3,821	\$ 5,752	15	

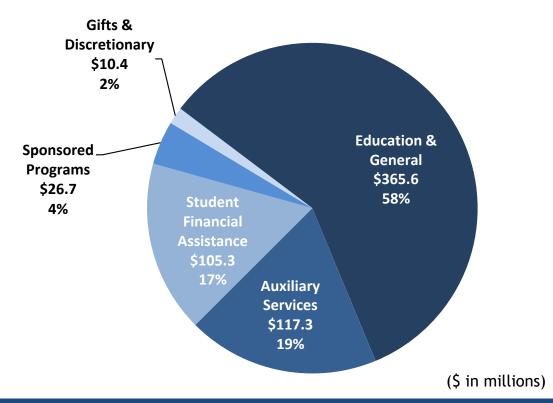
Out-of-State Undergraduate (30 Credit Hours)			
Enrollment	Tuition & E&G Fees	Rank	
2,363	\$ 40,796	2	
5,679	\$ 49,188	1	
1,872	\$ 33,797	4	
9,707	\$ 31,613	6	
4,173	\$ 32,970	5	
548	\$ 38,436	3	
263	\$ 21,966	11	
371	\$ 25,104	9	
252	\$ 20,600	12	
520	\$ 20,100	13	
4,348	\$ 24,386	10	
1,647	\$ 27,207	7	
1,166	\$ 17,524	15	
192	\$ 25,209	8	
1,516	\$ 17,680	14	



^{*} Undergraduate peer enrollment is based on SCHEV Fall Headcount reporting (E02)

2022-23 Projected Total Operating Expenditures

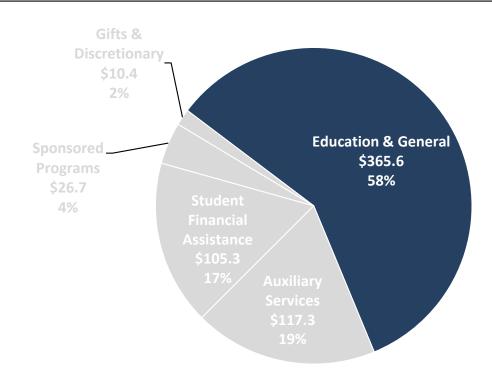
For the current fiscal year, Old Dominion University's total annual operating expenditure budget is \$625.23 million.





2022-23 Projected E&G Expenditures

Projected E&G expenditures of \$365.6 million for 2022-23.

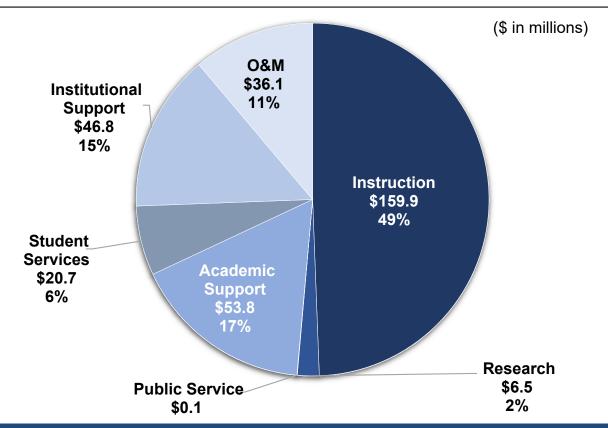


(\$ in millions)



E&G Expenditures by Program

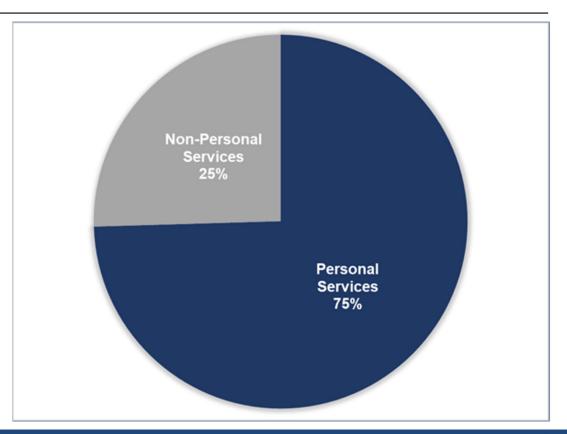
On average, academic and student support funding account for 74% of annual E&G expenditures.





2022-23 Budgeted E&G Expenditures by Category

A majority of E&G funding is used to support human capital vs. other university operating expenditures.





Total Expenses

VA Institutions Functional Spend per FTE:

Source: IPEDS (2020-21) - Four Year Publics

	Total FTE	Expenses per FTE	
Old Dominion University	19,730	\$	19,761
Average Virginia Institutions	13,839	\$	27,029
ODU Variance from Mean	5,891	\$	(7,267)
Average Virginia Doctoral Institutions	25,432	\$	34,848
ODU Variance from Mean	(5,702)	\$	(15,087)

Ranking by per FTE Spending				
1	6	10	15	
Low			High	

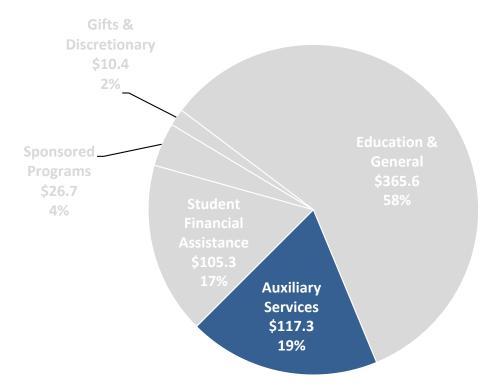
	i otai	i otal Expenses	
	FTE	Per FTE	Rank
University of Virginia	25,917	\$62,790	15
College of William & Mary	8,710	\$37,794	14
Virginia Military Institute	1,864	\$34,153	13
Virginia Tech	38,037	\$31,881	12
Virginia Commonwealth Univ.	27,249	\$31,562	11
George Mason University	32,951	\$25,299	10
Virginia State University	3,899	\$25,186	9
Univ of Virginia at Wise	1,562	\$24,743	8
Norfolk State University	4,758	\$24,141	7
Old Dominion University	19,730	\$19,761	6
Christopher Newport University	4,745	\$19,603	5
Radford University	8,489	\$19,299	4
Mary Washington University	3,914	\$18,446	3
James Madison University	21,427	\$16,558	2
Longwood University	4,340	\$14,211	1



2022-23 Projected Auxiliary Enterprise Expenditures

Projected Auxiliary expenditures of \$117.3 million for 2022-23

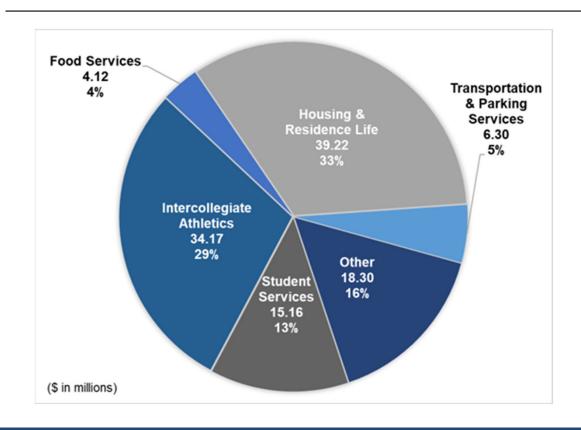
 Auxiliaries are self-sustaining operations supporting student service activities; such as residence life, dining, athletics, etc.



(\$ in millions)



2022-23 Projected Auxiliary Enterprise Expenditures



Other Includes:

- Digital Learning Auxiliary
- Debt Services
- Telecommunications
- Physical Therapy Clinic
- · Monarch Balance for Life
- Auxiliary Business Services Admin
- ID Card Center
- Vending
- Bookstore
- University Licensing
- Planetarium

Questions (?)

