

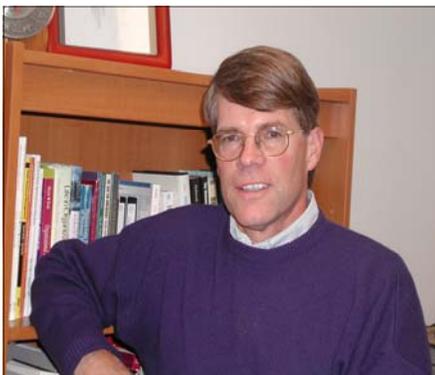
USPA NEWSLETTER

DEPARTMENT OF URBAN STUDIES AND PUBLIC ADMINISTRATION



Department Chair's Message

Dr. William Leavitt



In addition to his duties as the Executive Director of the USPA Program and the Graduate Program Director of the MPA program, Dr. Leavitt also teaches Public Personnel Management and Theories of Public Administration

In other news, the first meeting of the USPA Department's Advisory Council met in early December. Mr. Steven Herbert, the City Manager of Suffolk, was elected as the Chair of the Advisory Council. The Council members approved the new By-Laws for the organization and conducted some other business. The Council will meet twice each school year. In the upcoming meeting the Council will be discussing issues such as, student internships and program curriculum reviews. The faculty of the Department is pleased to have such a distinguished group of public administrators to provide advice on the full range of Department activities.

courses, the first by Dr. Nicula on Community Participation and a second course by Dr. Box on Critical Issues in Society (on virtual TV.) There are, of course, a number of other excellent elective courses being offered in the Summer along with two core courses being taught by Dr. Ruchelman. More information on these courses should be available soon to help you decide which courses might be right for you.

The weather is finally beginning to turn warm. At last as we have passed the midpoint of the Spring semester! We began this semester with a great kickoff reception for students and alumni in the new ODU Alumni Center followed by the men's basketball game, which, incidentally, they won! It was a very nice event and I'd like to thank all the students and alumni who attended. Keep in mind that we will have a school year wrap up party on April 30th, at Dr. Morris' home from 7:00-11:00 pm- we'll send you more details later in an email announcement.

Registration will begin soon for both the Summer and Fall terms. For students who are not graduating this Spring (and congratulations to those who are!) there will be a number of interesting elective courses available for you, as well as the full range of required core courses in the Fall semester. Here are some of the new special topics courses that will be offered this Summer. First, I will be teaching a seminar in Social Marketing in the first session. Also in the first session we will have new courses in Counseling for Public Administrators taught by Professor Box and a course in Systems Theory taught by Dr. Rollins (on virtual TV.) In the fifth session (second half of the Summer) there will be two new special topics

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What's New In the USPA Department

What a year! So many wonderful things have happened, and our Master's of Public Administration program has just received some great recognition.

Delegate Suit has introduced a bill to further investigate findings from a research grant Drs. John Lombard and Pamela Gibson received in 2004. Way to go guys!

Currently Jim Barnett, an MPA grad, is briefing Senators Lott and Cochran on a policy analysis for homeland security he recently completed for the State of Mississippi.

Sue Mellen, an ODU MPA graduate, was awarded the 2004 Chairman's Award by James City County's Board

Chairman, Bruce C. Goodson. Sue was responsible for recouping more than \$8 million in state and federal reimbursements for the county expenses after hurricane Isabel.

Meghann K. Peterlin, ODU MPA grad of '02, is engaged to Russell J. Courter of Winchester, VA. They will reside in northern Virginia. Meghann is currently a research analyst/editor for the National Republican Senatorial Committee in Washington, DC.

Kenneth L. Chandler, ODU MPA and Richmond's Director of Public Utilities, has been named the new Deputy County Manager for Arlington County.

Ph.D. student, Elizabeth Vogel, received a supplemental Dissertation Stipend Award for her outstanding grades and impressive research accomplishments! Great job, Elizabeth!!!

And last, but surely not least, Jamie (Miller) Belixt, '02, was granted a promotion from Swales Aerospace, at NASA Langley Research Center. Her managers felt that her personal dedication, motivation, and ambition to complete an MPA demonstrated the very desirable characteristics they look for in a manager. Yes - this proves that even the private sector appreciates the MPA degree! ♦



ALUMNI ASSOCIATION NEWS

Greetings Faculty, Students and Alumni! Your Alumni Chapter hosted its Second Annual Basketball Event and I am happy to report it was a success! This year it was held in the new Kornblau Alumni Center. Thank you to all that attended! The new Center is fantastic and I encourage all of you to get over there and see it if you haven't already! I have been working with Dr. Leavitt on some different ideas about how we can get alumni more involved, and we welcome any suggestions. Please feel free to contact me if you have any questions, suggestions, or want to be involved. Keep your eyes peeled for upcoming events! Have a great semester!

Lacie Davis, Chapter Chair



Ph.D. Director's Message

Dr. Berhanu Mengistu



In addition to his duties as a Ph. D. Director, Dr. Mengistu also teaches Public Budgeting and several electives

New Name for the Doctoral Program

In our last newsletter we shared with you that we were in the process of changing the content and name of the Ph.D. program in Urban Services to the Ph.D. in Public Management and Urban Policy. We are happy to report that the final changes have been completed. Subsequently the program has been approved by the Board of Visitors of Old Dominion University and the State Council on Higher Education for Virginia. One slight modification has been

made to the name of the program, which now is Ph.D. in Public Administration and Urban Policy. The Fall 2004 and Spring 2005 course offerings reflect these changes. We are currently working on a web link that will include information about all of the department's programs. All relevant Ph.D. course information will now be located in one section of the university's hard copy catalog as well as in one location in the online catalog.

Ph.D. Student and Alumni Association

David Chapman, Ph.D. Student and Alumni Association President, and I encourage you to participate in doctoral student association events. The second meeting this year was held Sunday, February 27. Students, candidates, graduates, and faculty attended and exchanged information about the dissertation process, the comprehensive examination process, and a variety of other topics.

We encourage you to call or email Dave to arrange brown bag lunches or meetings before evening classes, special interest seminars, or book club meetings. Dave can be reached at dchap011@odu.edu. If you have not signed up for the Ph.D. list serve, contact Dave so you can keep up with the news. ♦

Department Chair's Message

(Continued from Page 1)

One news item that I mentioned in the Fall Newsletter bears repeating here. The Wolfgang Pindur Award in Public Administration will be given at the end of the current academic year to a deserving student for the first time. As many of you know, Dr. Pindur was a longtime faculty member in our Department and a leading advocate of public administration in the Hampton Roads region until his untimely death in 2001. There is a cash prize connected to the Award. The Award is based on a competition for the best paper written in the Capstone Seminar with papers from the Fall 2004 term considered in the Award process. The winning student will be invited to attend the College Award ceremony on April 18th to receive the Award in person.

As always, I want to wish you a rewarding and productive semester! Please contact us with any concerns or questions you might have so that we can help you meet your educational objectives! ♦

MPA Program Director's Message

Dr. Roger Richman

Looking Forward and Back

Begun in 1975, the MPA at Old Dominion is 30 this year; one of the longest runs in Virginia. Our program has grown up with the university and, like ODU, is becoming widely known, with more applicants and more degrees awarded each year. Currently, with over 150 active students, our MPA is one of the larger fully accredited programs in the country. The MPA has well over 500 graduates, including many who have moved into senior managerial

positions in the public and nonprofit sectors. While many of our graduates work in the federal service, (including our participants in the nationally competitive Presidential Management Fellows program), our greatest impact has been at home in the Hampton Roads community. Here, in the sixteen cities and counties of southeastern Virginia, we've provided management education for hundreds of city and county employees, city and county managers, department heads, and middle managers. Most importantly,

the MPA program has helped those seeking to move forward in local government by aiding in the development of their career paths and their personal and professional goals. We celebrate our MPA's history, and look forward to your bright career futures.

Congratulations to Lindsay Kennedy, our latest participant in the Presidential Management Fellows program. ♦

MUS Director's Message

Dr. Leonard Ruchelman

Master of Urban Studies students are advised that URBN 695, titled Urban Economic Development, which will be given in Fall 2005, can be taken as a core course, substituting for Urban Economics and/or Urban Resource Allocation.

MUS students are advised to take core courses as early as possible since they may not be available when you need them later in completing the MUS program.

For example, students are advised to take the Urban Law course to be given in the Fall as it is offered only once every year-and-a-half.

The following elective courses will be given in the Summer:

URBN 696, Advanced Topics: Seminar in Social Marketing in the Public Sector; URBN 696, Advanced Topics: Non-Profit Management; PADM 734, Negotiation and Dispute Resolution; PADM 730, Conflict Resolution; URBN 696 Advanced Topics: Critical Issues in Society.

The following elective courses will be given in the Fall:

PADM 781 Intergovernmental Management; URBN 634 Regional Planning; URBN 696 Advanced Topics: Contract Management; URBN 696 Management of Local Government.

Urban Studies students are advised to make an appointment to meet with Professor Ruchelman to map out their course of study. (LRUCHELM@edu.edu.)

MOVE YOUR MOUSE AND VISIT THESE WEBSITES



USPA Contacts

Other Interesting Sites

Professors

E-mail Addresses

| | |
|-----------------------|------------------|
| Dr. William Leavitt | wleavitt@odu.edu |
| Dr. Berhanu Mengistu | bmengist@odu.edu |
| Dr. Leonard Ruchelman | lruchelm@odu.edu |
| Dr. Roger Richman | rrichman@odu.edu |
| Dr. John Lombard | jlombard@odu.edu |
| Dr. Pamela Gibson | pgibson@odu.edu |
| Dr. John Morris | jcmorris@odu.edu |

| |
|---|
| http://www.whitehouse.gov/government/index.html |
| http://www.gao.gov/ |
| http://www.aspanet.org/patimes/ocframes.htm |
| http://par.csuohio.edu/ |
| http://www.udel.edu/uaa/index.html |
| http://www.state.va.us/ |

Program Manager

Marjorie Wills mwills@odu.edu



Center for Real Estate and Economic Development

A Message from the Director

Dr. John Lombard

The Old Dominion University Center for Real Estate and Economic Development (CREED) hosted the 10th annual Hampton Roads Real Estate Market Review and Forecast on February 10, 2005. This successful event boasted a record turnout of over 600 members of the real estate and development communities. Presentations highlighted market activities from the previous year and forecast for the year ahead. This market information was compiled into a Market Review Survey book that was distributed to the event attendees. A new addition to the Market Review Survey this year was the commercial investment report. The event culminated in a superb networking reception. Copies are available for downloading at <http://www.odu.edu/CREED>

Operating Funds

CREED received a \$1 million donation from E.V. Williams, the founder of E. V. Williams Inc., a general contracting firm. In recognition of this generous support, CREED will be renamed the E.V. Williams Center for Real Estate and Economic Development. This donation will enable CREED to further its efforts towards being a regional resource for the real estate and economic development communities of Hampton Roads

Student Employment Opportunities

CREED is seeking students for part time employment (an average of 20 hours per week) opportunities for the summer, spring, and fall 2005 semesters. We are seeking one person who is interested in information technology and who has the skills to manage the Center's databases and web site. The skills that

are required for this position include data analysis using statistical software, HTML and JavaScript authoring, fluency in MS Office, as well as Photoshop, strong programming and problem solving skills, and a willingness to take extra steps to satisfy the center's data processing needs.

Another student position is geared toward assisting with the administration of CREED. This position requires an interest in real estate and/or economic development, MS Office skills, written and oral communication skills, research and analytical skills, attention to detail, organizational skills, and an enthusiastic attitude. Anyone interested in these positions or with an inquiry on how to post a resume to CREED's website <http://www.odu.edu/CREED> please contact Dr. John Lombard at 683-4809, or jlombard@odu.edu. ♦

Interpretation of the CREED Logo



1. The shape of the logo is close to that of the crown.
2. The blue buildings combine the notion for real estate and economic development in one. The buildings themselves represent real estate. Different heights (comparable to bar graphs) suggest the growth of the economy.
3. The silver ring wrapping around the building is the symbol of *integration* of the two themes.
4. The orange circle is the sun shining upon the city, designating CREED as the resource center that provides information on Hampton Roads' RE and ED.
5. The color dark blue color (ODU Blue) aligns the Center with its parent, Old Dominion University.

The Most Common Mistakes Students Make When... They Miss a Deadline for Submitting an Assignment

Dr. Pamela Gibson



Dr. Pamela Gibson is an Assistant Professor in the USPA Program. She teaches Introduction to Public Administration, Public Policy Analysis, and Ethics in Public Administration.

You need to know that paraphrasing (that is, a close re-statement of what someone else has said, but in your own words) is not a violation of the University Honor Code. What is a violation is not citing your source. THAT is plagiarism. Plagiarism is a serious infraction that may result in failing a course, suspension from school and losing the trust of students, faculty, co-workers and friends. Therefore, citing your sources is critical.

Plagiarism, as noted in the University Catalog, is reproducing) someone else’s work without acknowledging its source... Examples of plagiarism include: submitting a research paper obtained from a commercial research service, the Internet, ...making simple changes to borrowed materials while leaving the organization, content, or phraseology intact; or copying material from a source, supplying proper documentation, but leaving out quotation marks (p. 14).

...whether you are using someone else’s exact words or wording...you must cite that ‘someone’...

Therefore, whether you are using someone else’s exact words or a wording that simply reflects their ideas (and not your own), you must cite that ‘someone’ in order not to violate the honor code.

Now, you ask: “What’s new under the sun? Hasn’t every idea already occurred to someone else?” I certainly hope not. If that were true, then we can stop conducting research, reading new books or buying recent versions of our software programs. We wouldn’t have innovations and discoveries without new knowledge. You come to class

with a wealth of knowledge regarding your personal and professional experiences that can certainly be shared (in ‘I’ statements) that don’t need citation. Then, you ask: “Do I have to cite everything I’ve learned over the years, even if I don’t remember who said it first?” The one exception to the rule is “Common Knowledge.” If the idea you are using is common knowledge, you don’t need to cite a source for it. For instance, stating that President Lincoln was shot is common knowledge and doesn’t require a citation. If you have a source, it doesn’t penalize you to use it. In fact, having supportive evidence from another provides credibility to your work and perpetuates the practice of ‘giving credit where credit is due.’ For, you don’t want others to steal your ideas, do you? Its always best to cite too much than too little. When in doubt, cite. ♦

The following are some on-line interactive quizzes to help you recognize and avoid plagiarism.

<http://education.indiana.edu/~istd/practice.html>

USPA Spring Party!
Saturday, April 30th, 7:00- 11:00 pm
At Dr. Morris’s house in Virginia Beach
Details to follow via e-mail.

Career Management Center Connection

Judith R. White, Associate Director, Career Management Center

Presidential Management Fellowship Program

Approximately one third of all federal government employees will be eligible to retire in the next five years, including members of the executive service. This will create a wealth of opportunities for those who have positioned themselves to fill these senior openings by gaining a breadth and depth of federal management experience. An excellent, fast track, way to do this is through the Presidential Management Fellows (PMF) Program.

The PMF was established in 1977. President George W. Bush notes that, "The purpose of the Program is to attract to the Federal service outstanding men and women from a variety of academic disciplines

and career paths who have a clear interest in, and commitment to, excellence in the leadership and management of public policies and programs."

Successful Presidential Management Fellows begin at the GS 9 level and, after two years of rotating assignments within their chosen department, are eligible to be appointed to a position at the GS 12 level within their own or another department. Applications are normally due in late October and finalists are chosen in March. Students must complete a fairly extensive application process and be nominated by the university.

The PMF website, at www.pmf.opm.gov describes successful PMF applicants as having a

"breadth and quality of accomplishments, a capacity for leadership, and a commitment to a career in the analysis and management of public policies and programs." These qualifications make the program a natural fit for MPA candidates. In fact, ODU's only finalist this year is MPA student, Lindsay C. Kennedy. Lindsay's next step will be to attend a job fair in D.C. later this month to interview with a number of federal departments and agencies. She will then have the difficult task of deciding where to put her talents to use!

Students can visit the PMF website mentioned above for additional details. Assistance with the application process, if required, is available from the Career Management Center. ♦

A Message from the President of the Ph.D. Student Association

David Chapman



On Sunday, February 27, we had the first Ph.D. Association gathering of the Spring semester at the home of Paula Loomis (Thanks, Paula!) and had a nice turnout.

Our topic was the dissertation process; we had a very active, two-hour interactive exchange of ideas while munching on chips, cookies, and other things. The dialogue was very frank (but positive) and we received a wealth of wonderful advice from Dr. Pam Gibson, Dr. Bill Grant, John Elliker, and Elizabeth Vogel. We discussed the components of the process, including the choice of topic, the committee, the techni-

cal/operational side, and ethical considerations. Within these areas, the group conversed about time commitment, management, leadership, and dedication to the task. This was extremely worthwhile (e.g., lots of food-for-thought) and the attendees certainly appreciated the "elders" coming to speak about their personal experiences. We saw and heard about good reference guides and were pointed to resources to get us thinkin'... Great stuff!

Our next meeting date for the Spring semester is Sunday, April 10th. More information on that will be sent out in the coming weeks via e-mail. Although a number of ideas have been sug-

gested, we'd always like to get some more thoughts or options, so please let me know! And, finally...

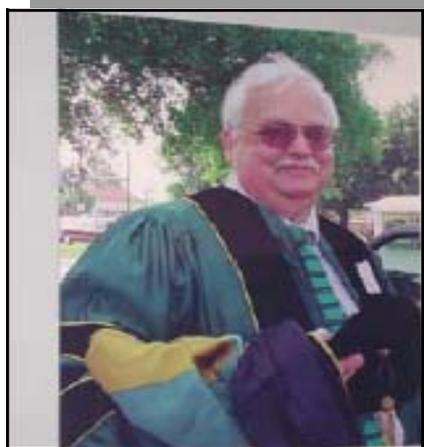
...if you are not receiving e-mails from us, please send a message to dchap011@odu.edu and I can add you to the list. This is open to all students, faculty, graduates, and friends. (We would prefer that current students/faculty provide ODU accounts, though.) ♦

**Ph.D. Student
Association Meeting
Sunday, April 10, 2005
Look for e-mail update
from David Chapman**

Pindur Memorial Fund

We are happy to report that our \$25,000 goal for the Pindur Memorial Fund has been attained. However, your continuous support is needed and would be greatly appreciated. Your generous gift will help us honor the memory of our colleague, mentor, and friend. Gifts in any amount are welcome and are tax deductible as allowed by law.

Payment options other than check are welcome, including credit card payments and gifts of securities. For more information, please call the Office of Development at (757) 683-3090, or send checks, payable to Old Dominion



Dr. Pindur was hired as professor at Old Dominion University in 1974 . He was the Executive Director of USPA program from 1997 till 2000. Dr. Pindur died in the summer of 2001.

University Foundations, to: Old Dominion University Educational Foundation, 129 Koch Hall, Norfolk, VA 23529. Please make sure you have a notation that it is for the Pindur Memorial Fund.

The Wolfgang Pindur Award in Applied Research is a monetary award which will support the scholarship of outstanding MPA students in applied research.

As the endowment builds, more funds will be available for these students. We are grateful for your interest and support, and we look forward to honoring the legacy of an esteemed colleague. ♦

DATES OF INTEREST

- April 11th Pre-registration for Summer and Fall 2005 Semesters
- April 18th Pre- registration for New Students
- April 18th April CBPA Awards Banquet
- April 30th USPA Spring Party at Dr. Morris' Home
- May 5th ASPA Awards Luncheon
- May 7th Spring Commencement Ceremony

Three Semester Course Matrix

Minimum Guaranteed Core and Capstone Offerings – Additional Selections May Be Offered.
Electives are not included.

| Course Title | Fall 2005 | Spring 2006 | Fall 2006 |
|---|-----------|-------------|-----------|
| PADM 651 Introduction to Public Admin | C | C | P |
| PADM 655 Theories of Public Admin | VB | C | P |
| PADM 671 Public Budgeting Systems | VB | P | C |
| PADM/URBN 701 Public Policy Analysis | C | VB | P |
| PADM 704 Program Evaluation | P | C | VB |
| PADM 720/820 Public Personnel Admin | C | P | VB |
| PADM 733 Legal Foundations | C | VB | P |
| PADM 753/URBN 607 Research Methods | P | VB | C |
| PADM 746 Capstone | VB | P | C |

CONGRATULATIONS TO THE DECEMBER 2004 GRADUATES!

MPA December '04

Simone Boothe

Sharon Brown

Kim Mayo

Stacy Moore

Jennifer Mullen

Christopher Sacra

Tony Torres

Prakaiwan Vajrabhaya

Hester Webb



MUS December '04 Graduates

Patricia Hinton

Laura Zoto

Vincenia Davis



Summer 2005 Schedule of Classes

* Guaranteed Core Course **SESSION 1 (May 9—June 26 7 weeks)** **800 level courses are for Ph.D. students only**

| | MONDAY | TUESDAY | WEDNESDAY | THURSDAY | SATURDAY & NON-SCHEDULED COURSES |
|--|--|---|--|---|--|
| LEAVITT | PADM 695/ URBN 696 Adv Topics: Seminar in Social Marketing in the Public Sector C 5:45-8:25 (Cap. 15) | PADM 795/895 Advanced Topics: Public Personnel Administration VB 5:45-8:25 | PADM 695/ URBN 696 Adv Topics: Seminar in Social Marketing in the Public Sector C 5:45-8:25 (Cap. 15) | PADM 795/895 Advanced Topics: Public Personnel Administration VB 5:45-8:25 | PADM 668 30664 PADM 696 30665 PADM 698 30667 URBN 668 30669 URBN 685 30670 URBN 868 30672 URBN 898 30674 URBN 899 (1) 30675 URBN 899 (3) 30677 URBN 899 (6) 30678 URBN 899 (9) 30679 |
| RUCHELMAN | *PADM 746 Capstone Seminar C 5:45-8:25 (Cap 15) | | *PADM 746 Capstone Seminar C 5:45-8:25 (Cap 15) | | |
| ADJUNCT #1 WALTERS | | PADM 695/ URBN 696 Advanced Topics: Non Profit Mgt. P 5:45-8:25 | | PADM 695/ URBN 696 Advanced Topics: Non Profit Mgt. P 5:45-8:25 | |
| ADJUNCT #2 ROLLINS | | PADM 695/URBN 696 Advanced Topics: Virtual Course 7:00-10:00 | | | PADM 695/URBN 696 Advanced Topics: Virtual 11:15-2:15 |
| ADJUNCT #3 | | PADM 695/URBN 696 | | PADM 695/URBN 696 | |
| SESSION 5 (June 27—August 14 7 weeks) | | | | | |
| BOY | | Counseling for P.A. | | Counseling for P.A. | |
| RUCHELMAN | * PADM 701/ URBN 701 Policy Analysis VB 5:45 – 8:25 | | * PADM 701 / URBN 701 Policy Analysis VB 5:45 – 8:25 | | |
| MENGISTU | PADM 734/834 Negotiation and Dispute Resolution P 5:45-8:25 *Prerequisite is PADM 730 | PADM 730/830 Conflict Resolution & Problem Solving C 5:45-8:25 | PADM 734/834 Negotiation and Dispute Resolution P 5:45-8:25 | PADM 730/830 Conflict Resolution & Problem Solving C 5:45-8:25 *Prerequisite is PADM 730 | |
| ADJUNCT #1 NICULA | | PADM 695/ URBN 696 Adv Topics: Community Participation C 5:45-8:25 | | PADM 695/ URBN 696 Adv Topics: Community Participation C 5:45-8:25 | |
| ADJUNCT # 2 BOY | | PADM 695/ URBN 696 Adv Topics: Critical Issues in Society | | | PADM 695/ URBN 696 Adv Topics: Critical Issues in Society |
| SESSION 6 (June 27—August 7 6 weeks) | | | | | |
| RICHMAN | | PADM 695/ URBN 696 Advanced Topics: Public Mgt in Movies P 5:45-9:30 | | PADM 695/ URBN 696 Advanced Topics: Public Mgt in Movies P 5:45-9:30 | |

Fall 2005 Schedule of Classes

| | MONDAY | TUESDAY | WEDNESDAY | THURSDAY | NONSCHEDULED |
|-----------------------|---|---|--|---|--|
| GIBSON | *PADM 701 30 Policy Analysis C1043 5:45 - 8:25 14660 | PADM 651 30 Introduction to Public Administration P 5:45 - 8:25 14661 | *PADM 651 30 Intro to Public Administration C1043 5:45 - 8:25 14689 | | |
| LEAVITT | | *PADM 655 30 Organizing Theory VB 5:45 - 8:25 14662 | | *PADM 720/820 25/5 Public Personnel C1043 5:45 - 8:25 14692/14696 | |
| LOMBARD | | PADM 695 25 URBN 696 5 Urban Economic Development C2100 5:45 - 8:25 14663/14664 | | | |
| MENGISTU | | URBN 898 15 Directed Research C2086 5:45 - 8:25 10952 | | *PADM 671 30 Budgeting VB 5:45 - 8:25 13046 | URBN 899, Dissertation 1 # 10953 3 # 10954 6 # 10955 9 # 10956 URBN 868 Internship # 10591 URBN 898 Directed Research # 10952 |
| MORRIS | | | PADM 804 10 Program Eval. C2086 5:45 - 8:25 14665 | *PADM 704 25 URBN 704 5 Program Evaluation P 5:45-8:25 14698/17275 | |
| RICHMAN | URBN 705/805 25/5 Urban Law & Public Policy C2100 5:45 - 8:25 14669/14670 | *PADM 733 30 Legal Foundations C1043 5:45 - 8:25 14699 | | | PADM 668, Internship # 10853 PADM 696 Directed Reading # 10856 PADM 698 Directed Research # 10860 |
| RUCHELMAN | | | *PADM 746 20 Capstone VB 5:45 - 8:25 13047 | * URBN 690 30 Intro to Urban Studies C1008 5:45 - 8:25 11014 | URBN 668, Internship # 10949 URBN 685 Urban Capstone #12825 URBN 698, Directed Research # 10950 |
| STAFF #1 GREENE | PADM 781/881 25/5 Intergov't Manag't VB 5:45 - 8:25 17268/17274 | | PADM 753 25 URBN 607 5 Research Methods P 5:45 - 8:25 13048/13049 | | |
| STAFF #2 RIUTORT | URBN 634 30 Regional Planning P 5:45 - 8:25 17270 | | | | |
| STAFF # 3 FREIDMAN | | | | PADM 695 25 URBN 696 5 Man. Local Gov'ts VB 5:45 - 8:25 14677/14678 | |
| STAFF # 4 BERRY | | | PADM 695 25 URBN 696 5 Advanced Topics: Contract Management C 5:45 - 8:25 14671/14672 | | |

Old Dominion University



Department for Urban Studies & Public Administration
Constant Hall, Suite 2084
49th Street
Norfolk, VA 23529-0224

Phone: 757-683-3961
Fax: 757-683-4886

WE'RE ON THE WEB!

<http://www.odu-cpba.org/uspa>

Old Dominion University is an independent, state assisted university. Founded in 1930, the University has grown to educate more than 18,500 students. The Department of Urban Studies and Public Administration is housed in the College of Business and Public Administration. The College of Business and Public Administration is one of 315 schools in the United States and Canada accredited at both the undergraduate and graduate levels by the American Assembly of Collegiate Schools of Business.

The Department offers three degree programs: the Master of Public Administration (M.P.A); the Master of Urban Studies (M.U.S.); and a Ph.D. in Public Administration and Urban Policy.

Graduate courses are offered in the evenings and weekends to accommodate full-time and part-time students who wish to pursue a graduate degree.

For further information please contact Marjorie Wills, USPA Program Manager, at 757-683-3961 or at mwills@odu.edu.

Attention All Spring and Summer 2005 Graduates

All graduates must complete the online Graduate Student Satisfaction Survey before graduating. Diplomas and transcripts will be withheld until this survey is completed. It takes about 15-20 minutes to complete.

You can access the survey at

<http://www.odu.edu/webroot/orgs/ao/assessment.nsf/pages/homepage>.