

BOARD OF VISITORS
OLD DOMINION UNIVERSITY
Thursday, 19 June 1997

MINUTES

A meeting of the Board of Visitors of Old Dominion University was held on Thursday, 19 June 1997 at 3:00 p.m. in the Board Room of Webb University Center on campus. Present from the Board of Visitors were:

Anne B. Shumadine, Rector
Jo Ann Blair-Davis
Nancy P. Cheng
Joan D. Gifford
Edward L. Hamm, Jr.
Irvine B. Hill
Barry M. Kornblau
William M. Lechler
Anthony C. Paige
Gerald L. Parks
J. Michael Pitchford
Lawrie Falck Rollison
Lois S. Williams

Absent were:

James F. Babcock
Charles H. Rotert, Jr.
Kenneth A. Samet
Anne Marie Whittemore

Also present were:

James V. Koch, President
Ann B. Bohannon
John R. Broderick
Dana D. Burnett
Stephen P. Daniel
William A. Drewry
Jo Ann M. Gora
David F. Harnage
Patrick B. Kelly
Donna W. Meeks
William E. Russell
Philip Walzer

CALL TO ORDER AND APPROVAL OF MINUTES OF THE REGULAR MEETING OF 10 APRIL 1997

Rector Shumadine called the meeting to order and asked for approval of the minutes of the regular meeting held on 10 April 1997. Upon a motion duly made and seconded, the minutes were approved as distributed.

RECTOR'S REPORT

Rector Shumadine commented on the satisfaction she received from being Rector of the Board of Visitors this past year. She attributed her satisfaction to the recognition the University has been given among its peers, both in the state and nationwide, the dedication of President Koch and his administrative staff, and the membership of this Board, though, while diverse, has pulled together to focus on moving this University forward.

PRESIDENT'S REPORT

The Rector called on President Koch for his report. President Koch indicated that once again this year the University satisfied the Commonwealth's management standards and has received financial benefits as a result. This is a sign of good management and he recognized Vice President Harnage and his colleagues for their efforts in this regard.

The President indicated that Old Dominion University is among a group of approximately 100 institutions involved in the implementation of Internet 2. Internet 2 is being developed because the popularity of Internet 1 is so great that it has become too crowded, making it difficult to use it for research purposes or for such things as virtual libraries. He distributed a brochure describing Internet 2 and commented that being chosen to participate in this project is recognition that the University is one of the leaders in technology.

President Koch introduced and welcomed Dr. William Russell, who was recently appointed to the Board by Governor Allen. Dr. Russell is deputy school superintendent in Chesapeake and a Baptist clergyman in the City of Suffolk.

President Koch gave a detailed presentation on state funding and rising tuition rates. He presented charts illustrating the decrease in state support for higher education and the rising cost of tuition. The typical program in the Commonwealth's budget between 1990 and 1998 rose 41%; however, higher education rose only 8%. General fund appropriations per FTE student rose from \$3,900 in 1990 to its current \$4,400, but when those dollars are adjusted for inflation, the \$4,400 has a purchase power of only \$3,400. Tuition rates, on the other hand, increased from an average of \$2,462 in 1989-90 to \$4,100 in 1997-98.

Since 1996 there has been a recovery in higher education funding in Virginia, but still institutions are roughly \$1,000 below per student where they were in 1990 in terms of purchasing power. Old Dominion University has dealt with its decreased purchasing power by restructuring, reallocating,

and finding other sources of revenue through the Capital Campaign and through partnerships with entities such as the Urban League and the Thomas Jefferson Laboratory.

Virginia ranks 8th highest among the states in terms of tuition levels, but among the bottom ten states in the nation in terms of funding support. Contrast this to North Carolina, and it is just the opposite. North Carolina's tuitions are among the lowest ten in the nation and their state support is among the highest. In Virginia, the decision was made to place much more of the burden for higher education costs on the student. This will undoubtedly lead to lower graduation rates. It also means that our graduates are more likely to be in debt. Of the \$76 million distributed in financial aid, more than 90% of that is loans which must be repaid.

Though the future is difficult to forecast, it is expected that the tuition freeze will continue through the year 2000. Additional state support is needed just to stand still. In order to fund salary increases for employees in auxiliary services, which are not state supported, an increase in fees must occur. Additional general fund expenditures are needed for faculty salary increases, to deal with additional expenditures for the library, and to fund advances in technology. This is one of the issues which will be discussed a great deal in the gubernatorial campaign and with the members of the General Assembly.

REPORTS OF STANDING COMMITTEES

ACADEMIC AFFAIRS COMMITTEE

The Rector called on Mr. Hamm for the report of the Academic Affairs Committee. Mr. Hamm reported that following approval of the April 10th minutes, the Committee recessed and reconvened in executive session to discuss the appointment of a faculty member with tenure. The following resolution, which was brought forth as a recommendation of the Academic Affairs Committee, was unanimously approved:

APPOINTMENT OF FACULTY MEMBER WITH TENURE

RESOLVED, that upon the recommendation of the Academic Affairs Committee, the Board of Visitors approves the appointment and award of tenure to Dr. Frederick A. Lubich in the Department of Foreign Languages and Literatures effective with the 1997-98 academic year. A summary of Dr. Lubich's curriculum vitae follows.

Salary: \$76,500 for 10 months
Rank: Professor of Foreign Languages and Literatures

Dr. Frederick A. Lubich

Dr. Frederick Lubich received a M.A. in English Studies from Cornell University in 1978 and a Ph.D. in German from the University of California at Santa Barbara 1983. During 1992 - 1993 he was appointed as an Associate Professor at Haverford College. Since then, Dr. Lubich has been an

Associate Professor, with tenure, at Rutgers University where he served as Chair of the German Department since July 1996. He was also the Director of the Graduate Program in German since July 1994.

Dr. Lubich has taught at all levels of languages instruction, from introductory courses in German to advanced conversation, composition, and stylistics. He published two books: Max Frisch's 'Stiller', 'Homo faver' und 'Mein Name sei Gantenbein (Modellanalysen zur deutschen Literatur) and Die Dialektik von Logos und Eros im Werk von Thomas Mann. Dr. Lubich currently has four books in progress and has 23 scholarly publications, numerous newspaper articles, 17 book reviews, through translations of film scripts and musical librettos, and over 50 presentations in the United States and Europe. Dr. Lubich is a member of the American Association of Teachers of German, the German Studies Association, and the Modern Language Association.

The Provost reported that Weekend College enrolled over 3,000 new and continuing students in 136 courses. TELETECHNET received 10,000 registrants compared to approximately 7,000 last year. The University is developing Web-based courses for corporate as well as for community college sites and hopes to broadcast live and Web-based courses to ten corporate sites in 1997-98.

Retention data showed improvement in academic success rates for the 1996 freshman class. Three years ago approximately 42% of the freshman class did not achieve at least a 2.0 average. Last year that figure was 39%, and it is expected that it will decrease further this year. Although the numbers are still high, the downward trend continues. To assist in retention, the Learning Community initiative is being expanded to serve 750 students compared with the 408 served this past year. A summer bridge program for engineering students will be also initiated this summer.

The Faculty Senate has approved a grade forgiveness policy, allowing students the option of improving their grade point average by retaking a course. Although both grades will appear on a student's transcripts, only the grade for the repeated class will count toward the student's GPA.

Provost Gora reported on promotions in academic rank for the 1997-1998 year and the annual report of committee actions for the 1996-1997 year. The following resolutions, which were brought forth as recommendations of the Academic Affairs Committee, were unanimously approved:

FACULTY APPOINTMENTS

RESOLVED, that upon the recommendation of the Academic Affairs Committee, the Board of Visitors approves the following faculty appointments.

<u>Name and Rank</u>	<u>Salary</u>	<u>Effective Date</u>	<u>Term</u>
Ms. Barbara R. Bartkus Instructor of Management (Tenure Track)	\$56,000	8/1/97	10 mos

Ms. Bartkus received a B.S. in Public Administration and an M.B.A., in 1987 and 1989 respectively, from Hawaii Pacific University. She is currently working on a Ph.D. in Strategic Management from Texas A&M University. Her rank will be that of Assistant Professor if all requirements for the Ph.D. degree are completed by August 1, 1997. From 1989 to 1991 Ms. Bartkus was employed as an Instructor of Management at Hawaii Pacific University. Since Fall 1991, she has been employed as a Research/Teaching Assistant at Texas A&M University. Ms. Bartkus is a member of the Academy of Management and the Southwest Academy of Management.

Dr. Jie Chen Associate Professor of Political Science and Geography (Tenure Track)	\$46,000	8/1/97	10 mos
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Dr. Chen received a B.A. in Journalism in 1982 from the Institute of International Politics (China), an M.A. in International Policy Studies in 1987 from the Monterey Institute of International Studies, and a Ph.D. in Political Science in 1991 from Washington State University. Since 1993, he has been employed as an Associate Professor in the Department of Political Science at the University of Wisconsin-River Falls. Dr. Chen is a member of the American Political Science Association and the Third World Studies Association.

Dr. Marcus D. Childress Assistant Professor of Educational Curriculum and Instruction (Tenure Track)	\$40,000	8/1/97	10 mos
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Dr. Childress received a B.M. and an M.M. in Education, in 1983 and 1988 respectively, from Appalachian State University, a C.A.G.S. in Curriculum and Instruction in 1994 and a Ph.D. in Instructional Design and Technology in 1995 from Virginia Polytechnic Institute and State University. Since 1995, he has been employed as an Assistant Professor at Emporia State University teaching Instructional Media and Introduction to Microcomputers courses to undergraduate education students. Dr. Childress is a member of the Association for Educational Communications and Technology and the Association for Supervision and Curriculum Development.

<u>Name and Rank</u>	<u>Salary</u>	<u>Effective Date</u>	<u>Term</u>
Mr. Joseph Cosco Instructor of English	\$33,000	8/1/97	10 mos

Mr. Cosco received an A.B. in English in 1971 from Dartmouth College, a diploma in Anglo-Irish Literature in 1973 from Trinity College (Ireland), and an M.A. in English Literature in 1974 from Columbia University. He is currently enrolled in the American Studies Ph.D. program at the College of William and Mary. He was employed at Old Dominion University as an Adjunct Instructor of English (1992-1994, 1995-96), and as a Visiting Assistant Professor of English (1994-95). He has also been employed as an Adjunct Instructor in English at Thomas Nelson Community College (1996).

Ms. Lisa Eckenwiler Instructor of Philosophy and Religious Studies (Tenure Track)	\$38,000	8/1/97	10 mos
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Ms. Eckenwiler received a B.A. in Behavioral Science and Law in 1989 from the University of Wisconsin-Madison, and an M.A. in Philosophy in 1991 from the University of Tennessee-Knoxville. She is currently working on a Ph.D. in Philosophy from the University of Tennessee-Knoxville. Her rank will be that of Assistant Professor if all requirements for the Ph.D. degree are completed by August 1, 1997. During 1996, Ms. Eckenwiler was employed as an Instructor at Loyola University, Stritch School of Medicine, Medical Humanities Program.

Dr. Caroline Mary El-Kadi Visiting Assistant Professor of English	\$36,000	8/1/97	10 mos
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Dr. El-Kadi received a B.A. in English Language and Literature in 1961 from the University of Leeds, a B.A. in English Literature in 1971 from the University of London, a M.A. in English Literature and a Ph.D. in Urban Services, Concentration in Urban Education, in 1975 and 1994 respectively, from Old Dominion University. From September 1995 to June 1996, she was employed as an Instructor of English and Faculty of Administrative Sciences at Kuwait University. Since August 1996, Dr. El-Kadi has been employed as an English Teacher in the English Teaching Program at the American Cultural Center in Alexandria, Egypt. Dr. El-Kadi is a member of the American Association of University Women.

<u>Name and Rank</u>	<u>Salary</u>	<u>Effective Date</u>	<u>Term</u>
Dr. William Fals-Stewart Assistant Professor of Psychology (Tenure Track)	\$43,000	8/1/97	10 mos

Dr. Fals-Stewart received a B.A. in 1984 from Cornell University, an M.S. in Psychology in 1988 from State University of New York at Cortland, and an M.S. and Ph.D. in Psychology from California School of Professional Psychology in 1990 and 1993. Since 1995, he has been employed as a Clinical Supervisor at Harvard Medical School Department of Psychiatry at the Brockton/West Roxbury Veterans Affairs Medical Center, as well as an Instructor of Psychology and a Research Psychologist in the Harvard Medical School. Dr. Falls-Stewart is a member of the American Psychological Association.

Dr. Abha Gupta Assistant Professor of Educational Curriculum and Instruction (Tenure Track)	\$44,000	8/1/97	11 mos
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Dr. Gupta received a M.Phil. in Linguistics in 1985 from the University of Delhi (India), and an M.S. in Linguistics and a Ph.D. Reading Education, in 1988 and 1991 respectively, from the University of Arizona. From 1991 to 1993 Dr. Gupta was employed as an Assistant Professor in the Department of Curriculum and Instruction at Fort Hays State University. Since 1993, she has been employed as a Title One Reading Specialist at Merrimack Elementary School, Hampton School District. Dr. Gupta is a member of the International Reading Association and the Virginia State Reading Association.

Dr. Dawn Kum-Walks Assistant Professor of Educational Leadership and Counseling (Tenure Track)	\$36,000	8/1/97	10 mos
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Dr. Kum-Walks received a B.S. in Food and Nutrition in 1986 from the University of the District of Columbia, an M.A. in Education Administration in 1990 from California State University at Los Angeles, and an M.A. in Curriculum Development and a Ph.D. in Education Policy and Curriculum Development in 1996 from Claremont Graduate School. From 1992 to 1996 she was employed as a Faculty Associate in the Office of Teacher Education at Claremont Graduate School. She was also employed from 1995 to 1996 as an Assistant Professor at Pitzer College. Since 1996, Dr. Kum-Walks has been employed as the Director of Education at First Home Care Corporation.

<u>Name and Rank</u>	<u>Salary</u>	<u>Effective Date</u>	<u>Term</u>
Ms. Lauranett L. Lee Instructor of History	\$33,500	8/1/97	10 mos

Ms. Lee received a B.A. in Communications in 1985 from Mundelein College and an M.A. in History in 1993 from Virginia State University. She is currently working on a Ph.D. in History from the University of Virginia. Ms. Lee was employed at Old Dominion University as an Instructor during the Fall 1995 semester. She was also employed as a Monticello Intern during the spring semester 1996. Ms. Lee is a member of the Association of Black Women Historians and the Southern Association of Women Historians.

Dr. Michael S. Luehlfig Assistant Professor of Accounting (Tenure Track)	\$63,000	8/1/97	10 mos
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Dr. Luehlfig received a B.S. in Business Administration in 1977 from the University of Southern Mississippi, an M.S. in Accounting in 1978 from Louisiana State University and a Ph.D. in Accounting in 1990 from the University of Georgia. Since August 1990, he has been employed as an Assistant Professor in the Department of Accounting at Louisiana State University. He is a member of the American Accounting Association and the American Institute of Certified Public Accountants.

Mr. Stephen Medvic Instructor of Political Science and Geography (Tenure Track)	\$38,800	8/1/97	10 mos
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Mr. Medvic received a B.A. in Political Science and in Philosophy in 1991 from Texas A&M University, and an M.A. in Political Science in 1993 from Purdue University. He is currently working on a Ph.D. in Political Science from Purdue University. His rank will be that of Assistant Professor if all requirements for the Ph.D. degree are completed by August 1, 1997. Mr. Medvic has been employed as a Graduate Teaching Assistant at Purdue University.

Mr. Anil Nair Instructor of Management (Tenure Track)	\$56,000	8/1/97	10 mos
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Mr. Nair received a B.E. in Mechanical Engineering in 1985 from Government Engineering College (India), an M. Tech in 1987 from IIT Kharagpur and an M. Phil in 1995 from the Stern School of Business. He is currently working on a Ph.D. in Management from the Stern School of Business. Mr. Nair's rank will be that of Assistant Professor if all requirements for the Ph.D. degree are completed by August 1, 1997. From 1991 to 1994 Mr. Nair was employed as a Research Assistant at the Stern School of Business. He has also been employed as a Recitation Instructor (1995-1996) teaching management and organizational analysis courses. Mr. Nair is a member of the Academy of Management and the Academy of International Business.

<u>Name and Rank</u>	<u>Salary</u>	<u>Effective Date</u>	<u>Term</u>
Ms. Sheri Reynolds Assistant Professor of English (Tenure Track)	\$38,000	8/1/97	10 mos

Ms. Reynolds received a B.A. in English in 1989 from Davidson College and an M.F.A. in Creative Writing in 1992 from Virginia Commonwealth University. She was employed at Old Dominion University as a Visiting Assistant Professor of English during the Fall 1995 semester. Since 1996, Ms. Reynolds has been employed as a Visiting Assistant Professor of English at the College of William and Mary. She is a member of the Authors Guild of America.

Dr. Jeng-Jong Ro Assistant Professor of Aerospace Engineering (Tenure Track)	\$48,000	8/1/97	10 mos
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Dr. Ro received a B.S. in Mechanical Engineering in 1986 from National Taiwan University, and an M.A. and Ph.D. in Mechanical Engineering, in 1990 and 1993 respectively, from Catholic University of America. Since 1993, Dr. Ro has been employed as a Research Associate in the Department of Mechanical Engineering at Catholic University of America.

Dr. Frederick Roos Professor of Aerospace Engineering (Tenure Track)	\$80,000	8/1/97	10 mos
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Dr. Roos received a B.S.E. in Science Engineering, and an M.S.E. and Ph.D. in Aerospace Engineering, in 1963, 1965 and 1968 respectively, from the University of Michigan. Since 1990, he has been employed as the Principal Investigator for McDonnell Douglas Aerospace IRAD program in Experimental High-Lift Aerodynamics. Dr. Roos is a member of the American Institute of Aeronautics and Astronautics.

Dr. Victoria Time Assistant Professor of Sociology and Criminal Justice (Tenure Track)	\$39,000	8/1/97	10 mos
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Dr. Time received a Bachelor of Law (LL.B.) and a Maitrise en Droit (LL.M.) in English Private Law in 1982 and 1983 from the University of Yaounde, an Master of Law (M.C.L.) in 1987 from George Washington University, an M.S. in Justice, Law and Society in 1993 from The American University, and a Ph.D. in Comparative Justice Systems in 1997 from Indiana University of Pennsylvania. Since 1994, she has been employed as a Graduate Assistant at Indiana University of Pennsylvania. Dr. Time is a member of the Academy of Criminal Justice Sciences.

APPOINTMENT OF THE INSTRUCTIONAL DESIGNER
ACADEMIC TELEVISION SERVICES

RESOLVED, that upon the recommendation of the Academic Affairs Committee, the Board of Visitors approves the appointment of Ms. Terrelle Buckner as the Instructional Designer in Academic Television Services, effective June 16, 1997.

Ms. Buckner received a B.A. in Economics in 1982 from the University of North Carolina and an M.S. in Instructional Systems in 1992 from Florida State University. She is currently working on a Ph.D. in Instructional Systems at Florida State University. From 1991 to 1996 Ms. Buckner was employed as a Research Assistant at the Learning Systems Institute, Center for Educational Technology and Center for Educational Enhancement and Development at Florida State University. Since 1996, she has been employed as a Temporary Instructor in the Department of Secondary Education at Valdosta State University. She is a member of the American Education Research Association and the Association for Educational Communication and Technology.

Salary: \$1,666 for the period June 16, 1997 through June 30, 1997 based on an annual salary of \$40,000 for 12 months

Rank: Instructional Designer, Academic Televisions Services, and Instructor

APPOINTMENT OF THE DIRECTOR OF ENGINEERING AND PRODUCTION
ACADEMIC TELEVISION SERVICES

RESOLVED, that upon the recommendation of the Academic Affairs Committee, the Board of Visitors approves the appointment of Mr. Todd Cairns as the Director of Engineering and Production, Academic Television Services, effective May 1, 1997.

Mr. Cairns received an Associate Degree in Applied Science in Electronics Engineering Technology from Westmoreland Community College, a Bachelor of Arts in Business Administration with a specialization in Technology Management from St Leo College and a Master of Arts in Business Administration from Troy State University. Mr. Cairns has been employed by Old Dominion University's Academic Television Services since 1988. He has served as Manager of Television Engineering and Production since 1994.

Salary: \$7,000 for the period May 1, 1997 through June 30, 1997 based on an annual salary of \$42,000 for 12 months

Rank: Director of Engineering and Production, Academic Television Services and Instructor

APPOINTMENT OF THE COORDINATOR OF TELETECHNET
ADMISSIONS AND ADVISING

RESOLVED, that upon the recommendation of the Academic Affairs Committee, the Board of Visitors approves the appointment of Ms. Cynthia Bruce Thornton as the Coordinator of TELETECHNET Admissions and Advising, effective May 16, 1997.

Ms. Thornton received a B.S. in Human Services Counseling in 1986 from Old Dominion University and an M.S. in Education Administration in 1996. She has been employed with the University as an Admissions Counselor (1989-1994), Assistant Director of Admissions (1994-95), Interim Associate Director of Admissions (April 1995-March 1997), and Associate Director of Admissions for Marketing and School Relations (March 1997-present). Ms Thornton is a member of the Virginia Association of Collegiate Registrar and Admission Officers.

Salary: \$4,250 for the period May 16, 1997 through June 30, 1997 based on an annual salary of \$34,000 for 12 months

Rank: Coordinator of TELETECHNET Admissions and Advising and Instructor

ADMINISTRATIVE TITLE CHANGE

RESOLVED, that upon the recommendation of the President and the Academic Affairs Committee, the Board of Visitors approves the following administrative title change, effective July 1, 1997 which reflects changes in assignment, role, and scope of responsibilities.

Judith M. Bowman From Executive Assistant to the Provost to Assistant Vice President for Undergraduate Affairs

ORGANIZATIONAL CHANGE:
REORGANIZATION OF THE COLLEGE OF BUSINESS
AND PUBLIC ADMINISTRATION

RESOLVED, that upon the recommendation of the Academic Affairs Committee, the Board of Visitors approves the restructuring of the College of Business and Public Administration from the current Departments of Accounting and Finance, Economics and Public Administration, Management and Marketing, and Decision Sciences and Management Information Systems, to the Department of Accounting; Department of Business Administration, which merges the disciplines of finance, management and marketing; Department of Economics; Department of Information Systems/Decision Sciences; and the Graduate Center for Urban Studies and Public Administration. This change shall be effective July, 1997.

Rationale: The reorganization and consolidation of the departments responds to a report from NASPAA's visitation team requesting administrative autonomy for the Public Administration program. This is being accomplished within the restructuring guidelines established by the Provost in 1994. Those guidelines allowed for up to four academic departments or divisions along with certain academic, research and service outreach centers designed to maximize college partnerships. The recommendation also reflects a plan by the College to gain greater efficiency and effectiveness in its operations by reducing administrative released time and joining the programs offering the doctoral degree into one department.

Dr. Susan Zvacek, Director of the Center for Learning Technologies, reported on the progress that has been made in this area. Classroom upgrades, faculty innovator grants, Web-based instruction and technology training activities are just a few of the activities that have been undertaken by the Center in the past few months. She described future plans for technology adoption and the issues involved in supporting the integration for technology utilization.

ADMINISTRATION AND FINANCE COMMITTEE

The Rector called on Mr. Pitchford for the report of the Administration and Finance Committee. Mr. Pitchford reported that Bob Purkey of the Educational Foundation Investment Committee reviewed the status of the University's investments, which the committee found satisfactory.

The Committee reviewed the 1997-98 operating budget and plan, which features a proposed expenditure of \$204 million in the coming year. The following resolution, which was brought forth as a recommendation of the Administration and Finance Committee, was unanimously approved:

RESOLUTION APPROVING 1997-98 OPERATING PLAN

RESOLVED, that upon the recommendation of the President and the Administration and Finance Committee, the Board of Visitors approves the proposed expenditure plan as displayed below and as contained in TABLE 3 of the University's 1997-98 Operating Budget Plan.

(RESOLUTION CONTINUES ON NEXT PAGE)

TABLE 3
UNIVERSITY EXPENDITURE SUMMARY
(in thousands)

<u>EXPENDITURE CATEGORIES</u>	<u>BUDGET 1996-97</u>	<u>PROPOSED 1997-98</u>
<u>Expenditures and Transfers</u>		
Educational Programs		
Instruction	\$ 69,859	\$70,303
Research & Sponsored Programs	1,899	1,939
Public Service	694	638
Academic Support	15,306	18,539
Student Services	6,134	6,493
Institutional Support	15,032	15,891
Operations & Maintenance of Plant	7,912	8,307
Scholarships & Fellowships	59,933	60,019
Transfers		
Debt Service (Mandatory)	0	0
Non-Mandatory	<u>(1,899)</u>	<u>(1,858)</u>
Total Educational Programs	\$174,880	\$180,269
<u>Auxiliary Enterprises</u>		
Expenditure	17,384	17,072
Transfers		
Debt Service (Mandatory)	3,787	3,781
Non-Mandatory	<u>2,437</u>	<u>3,398</u>
Total Auxiliary Enterprises	<u>\$ 23,608</u>	<u>\$ 24,251</u>
Total Expenditures & Transfers	<u>\$198,488</u>	<u>\$204,520</u>
Summary of University Revenues, Expenditures and Transfers		
Revenues	\$201,178	\$208,056
Expenditures and Transfers	<u>198,488</u>	<u>204,520</u>
Contributions to/(Use of) Fund Balance	\$2,690	\$3,536

Mr. Pitchford indicated that the second action item is a resolution which will allow the University to be reimbursed from bond proceeds for funds expended in the construction of the Convocation Center. The following resolution, which was brought forth as a recommendation of the Administration and Finance Committee, was unanimously approved:

RESOLUTION OF THE BOARD OF VISITORS
OF OLD DOMINION UNIVERSITY DECLARING ITS INTENTION
TO REIMBURSE THE COST OF CERTAIN EXPENDITURES

Old Dominion University (the "University") has made or will make expenditures ("the Expenditures") in connection with the project or projects (together, the "Projects") listed on the attached schedule.

The University may determine that the funds advanced and to be advanced to pay the Expenditures will be reimbursed to the University from the proceeds of one or more obligations to be issued by or at the request of the University (the "Indebtedness").

As of the date hereof, there are no funds of the University that are, or are reasonably expected to be, allocated on a long-term basis or reserved to finance that portion of the Projects that is to be financed with the indebtedness.

THEREFORE, BE IT RESOLVED BY THE BOARD OF VISITORS OF OLD DOMINION UNIVERSITY (THE "BOARD");

1. The Board hereby adopts this declaration of official intent under Treasury Regulations Section 1.150-2(f) and declares that the University intends to reimburse itself with the proceeds of Indebtedness for Expenditures made on, after or within 60 days prior to the date hereof may be reimbursed as to certain **de minimis** or preliminary expenditures described in Treasury Regulations Section 1.150-2 (f) and as to the other expenditures permitted under applicable Treasury Regulations.

2. The maximum principal amount of Indebtedness expected to be issued for the Projects is listed on the attached schedule.

3. This resolution shall take effect immediately upon its adoption.

SCHEDULE OF REIMBURSEMENT

Project to be Financed: Convocation Center	
Maximum Principal Amount of Indebtedness for Project:	<u>\$40,000,000.00</u>

Project to be Financed: Parking Decks	
Maximum Principal Amount of Indebtedness for Project:	<u>\$16,000,000.00</u>

Vice President Harnage reviewed for the Committee the 1998-2000 biennial budget and capital budget requests, with the top priority being the renovation of Constant Hall. Mr. Harnage also reported on the campus signage project, noting that the project was done in-house at substantial savings to the University. Finally, Vice President announced that the University has been awarded a \$421,000 COPS (Campus-Oriented Policing Services) grant

from the U.S. Justice Department. The grant will fund six additional full-time University police officers over the next three years.

The Committee received a briefing on the University Village and reviewed modifications made to the master plan on the east side of Hampton Boulevard. Plans seem to be moving along nicely. The University Village will be quite an asset to the University as it is developed over the next ten to fifteen years.

Following the regular standing reports, the Committee recessed and reconvened in executive session to discuss the search for the University Auditor position.

INSTITUTIONAL ADVANCEMENT COMMITTEE

The Rector asked Mr. Hill for a report on the Institutional Advancement Committee. Mr. Hill reported that Steven Winter, President Elect of the Alumni Association, indicated that the Alumni Association had a year of tremendous growth and expansion. Dramatic increases were generated across all programs.

Cecelia Tucker, Assistant to the President for Community Relations, discussed the University's partnership with The New Journal and Guide and shared some examples of "Inside Old Dominion University," a full page of news and photography that runs monthly in this African-American publication of prominence in this area.

John Broderick, Acting Vice President for Institutional Advancement, showed the Committee two recent national clips involving the University. The first was an excellent piece from PBS "News Hour with Jim Lehrer" about the Military Transition Program, which ran for about 15 minutes. The second focused on wine research conducted by Professor Roy Williams. Professor Williams recently spoke to the National Press Club and was interviewed live on CNBC and MSNBC.

Nancy Coberly, Director of the Capital Campaign, presented an update on the Campaign including a review of the formal announcement and press conference during the May kick-off activities. She also discussed the statistical breakdown of the gifts and pledges received, and plans for upcoming months. Ms. Coberly introduced Ms. Sherry Catron, Director of the Phonathon, who discussed the advantages of the University's new automated phonathon. She demonstrated the stream-lined process and reviewed reporting capabilities.

Vice President Broderick reviewed highlights for the 1996-1997 academic year in the Institutional Advancement area. More than 5,000 alumni attended university-sponsored events, an increase in participation of over 200%. A comprehensive strategic plan was developed for the alumni program and formal activities were held in 13 states. Government Relations supported the University in one of the best legislative sessions ever. University Events organized and coordinated the NATO summit that brought 400 individuals, including twelve ambassadors and ten foreign journalists, to the campus and organized and coordinated the University's annual bus tour that attracted over 4,000 potential students. University

Publications created a University-style book and Media Relations gained favorable national visibility with the University's career military transition program, received 14 favorable Virginian Pilot editorials, several of which supported University initiatives for the General Assembly, and forwarded information to national media which resulted in more than 30 faculty and staff citations.

STUDENT AFFAIRS COMMITTEE

Rector Shumadine called on Mr. Parks for the report of the Student Affairs Committee. Mr. Parks reported that the Committee was presented an athletic summary for 1997, and viewed a video which highlighted the many successes in various athletic programs which brought national attention to the University. The University won a national championship in sailing, conference championships in men's and women's basketball, and advanced to the Final Four in field hockey.

The Committee met with representatives of the military student services division. The University has a long history of military partnerships that have been augmented substantially in recent years. University surveys have revealed that about 25% of our students are affiliated with the military. The committee reviewed the support services tailored to the needs of our military students and had the opportunity to hear directly from several of them. Special services for military students include a special military student services office that provides advocacy with the Veterans Administration, advising and referral for students entering the University. Both Army and Navy ROTC are alive and well on the campuses. Military students typically have strong academic records, and many find time to be very active in campus life. For example, last year's student body president was the son of a Navy admiral, and this year the chair of the Honor Council is both an NROTC student and an active duty Marine.

The Committee heard a presentation on freshman orientation. The University conducts two-day orientation sessions called Preview for small groups of students and parents throughout the month of July. University staff members and some of the students who serve as Preview counselors informed members of the committee about the goals of Preview and the activities used to accomplish these goals.

NEW BUSINESS

Mrs. Shumadine indicated that the office of Rector will become vacant as of July 1. According to the bylaws and the enabling legislation, there is no automatic succession to Rector. There are provisions, however, for the Board to elect a Rector at its next regular meeting. Since no procedures for such an election are prescribed by the Bylaws, Mrs. Shumadine suggested that the same procedures for regular elections be followed and proposed that the Board now elect a nominating committee which will then meet and follow its normal procedure.

Mr. Pitchford made the following motion: “Madame Rector, I move that the Board elect a nominating committee consisting of three members for the purpose of selecting a candidate for the office of Rector and any other Board office that may become vacant up to and through the time set for the election of this or these vacant positions. The committee members, once elected, should select one of their members as Chair, and then, after soliciting the recommendations of other members of the Board, select a candidate for the vacant position of Rector and any other office that is or may become vacant as a result of the election of the new Rector. Further, that the Chair of the nominating committee should communicate its report to the President’s office for distribution to the membership with the announcement of the next regular meeting of the Board. The election of a new Rector and any other Board office that is or becomes vacant as a result of the election of the new Rector should be the first order of business at that new meeting.” The motion was seconded and unanimously approved.

Dr. Lois Williams, Mr. Ken Samet and Ms. Lawrie Rollison were nominated and elected to the Nominating Committee upon unanimous vote.

The Rector also asked Ms. Blair-Davis to convene a meeting of the Bylaws Committee in order to review the bylaws to see if there is anything that should be considered for revision by the Board at a subsequent meeting.

EXECUTIVE SESSION

The Rector recognized Reverend Paige, who made the following motion: “Madame Rector, I move that this meeting be recessed and that we reconvene in executive session for the purpose of discussing personnel matters, specifically the evaluation of the President and the executive officers of the University as permitted by Subsection A, Paragraph 1 of Section 2.1-344 of the Code of Virginia.” The motion was seconded and unanimously approved.

RECONVENE IN OPEN SESSION AND FOIA CERTIFICATION

At the conclusion of executive session, the meeting reconvened in open session, at which time the Rector called for the Freedom of Information Act certification of compliance that (1) only public business matters lawfully exempted from the open meeting requirements under the Freedom of Information Act were discussed and (2) only such public business matters as were identified in the motion by which the executive session was convened were heard, discussed or considered. The certification of compliance vote was thirteen (13) in favor and none (0) opposed.

MOTION APPROVING PRESIDENTIAL COMPENSATION

Mr. Hamm moved that the Board approve the presidential compensation package as discussed in executive session. The motion was seconded and approved. Mr. Pitchford abstained and Mr. Lechler opposed the motion.

ADJOURNMENT

The Rector asked if there was any further business to come before the Board. Hearing none, the meeting was adjourned.